



Channel

Infrastructure NZ



Diversity and Inclusion Policy

The Policy is reviewed at least on a bi-annual basis by the People, Nominations and Remuneration Committee, or earlier if determined by the Committee, the Board or by management.

Any change to this Policy requires the approval of the Board

Policy Owner: Chief People Officer

Issue date: 01 April 2022

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1. Purpose

The purpose of this Policy is to establish the foundation to support a workforce within Channel Infrastructure NZ Limited and its subsidiaries (the “Channel Infrastructure Group”) that is both diverse and inclusive. By this we not only mean diversity in terms of gender, gender identity, disability, sexual orientation, religion, age and ethnicity, but also in terms of different backgrounds, cultures and worldly experiences. We believe the tilled breadth and depth of diversity provides the fertile ground for innovation, better decision making, reduced risk and improved results. We understand that inclusiveness means we are strengthened by the things that bring us together.

2. Who this policy applies to

This Policy applies to members of the Channel Infrastructure Group of companies, and all their Directors and employees at all levels of the relevant organisation will be expected to adhere to the principles, commitments and responsibilities in this Policy.

3. Diversity and inclusiveness principles

This The diversity and inclusiveness principles are:

- Diversity will be pervasive and evident throughout all levels of the organisation,
- We will gain and retain top talent by attracting a diverse candidate pool,
- Our decision making will be enhanced by the richness of the experiences and backgrounds of our people,
- We will partner with mana whenua to deepen our understanding of their roles, obligations and objectives in exercising their mana and kaitiakitanga over the areas with which we also have a connection, including Poupouwhenua, and Southern Whangārei Te Rerenga Parāoa lands and waters,
- The way we lead and the way we behave will demonstrate the value we place on diversity.

4. Practical application

Our processes and procedures will be the practical application of these principles, including:

- Recruitment – Attracting a broad and diverse candidate pool and making recruitment decisions without conscious or unconscious bias or discrimination,
- Talent management – Supporting professional and leadership development that values the diversity of the workforce and diversity of thinking,
- Communication that models inclusiveness,
- Performance Management – Reinforcing this policy by having processes that support accountability,
- Company culture programmes that celebrate diversity,
- Incorporating diversity into succession planning – Diversity is evident throughout all levels of the organisation.

All employees are responsible for:

- Helping to support and maintain a diverse and inclusive culture, including by not actively or passively participating in or encouraging discrimination, bullying or harassment in the workplace,
- Actively seeking, valuing and drawing on the differing knowledge, perspectives, experience and styles present in our community,
- Being aware of cultural sensitivities when working with others,
- Being inclusive in language when communicating,
- Reporting any incidents that are inconsistent with our commitment to diversity and inclusion, or which are inconsistent with this Policy.

It is the responsibility of all Corporate Lead Team members and Senior Leaders to:

- Promote diversity, collaboration and inclusion within their teams,
- Look for opportunities to leverage diverse perspectives within the team in day to day business activities,
- Raise any concerns about discrimination, bullying or harassment with the Chief People Officer or Chief Executive Officer.

5. Monitoring

Diversity will be monitored and measured within leadership as well as the total workforce with reference to the following demographics (where available).

Diversity in Leadership (Corporate Lead Team & Direct Reports to Corporate Lead Team)

Age	Percentage in age bands
Gender	Percentage Male/Female
Ethnicity	Percentage ethnic groups
Country of origin	Percentage by country of origin
International experience	Percentage by countries lived/worked in
Disabilities	Percentage with disabilities
Service	Years of service

Diversity in total workforce

Age	Percentage in age bands
Gender	Percentage Male/Female
Ethnicity	Percentage ethnic groups
Country of origin	Percentage by country of origin
International experience	Percentage by countries lived/worked in
Disabilities	Percentage with disabilities
Service	Years of service

6. Developing and measuring objectives

The committee will recommend to the Board a set of measurable objectives for achieving diversity in line with this Policy. The Board will annually assess progress towards achieving these objectives, as well as reviewing the objectives and this Policy. The Board will also periodically disclose progress towards the objectives in its reporting, in line with NZX Guidelines.